Form **990** | **Return of Organization Exempt From Income Tax** | OMB No 1545-0047 **2005**

Department of the Treasury
Internal Revenue Service

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation)

▶ The organization may have to use a copy of this return to satisfy state reporting requirements

Open to Public Inspection

A For the 2005 calendar year, or tax year beginning and ending

B Check if applicable: Address change; Name change; Initial return; Final return; Amended return; Application pending

Please use IRS label or print or type. See Specific Instructions.

C Name of organization: Chamber of Commerce of the USA

Number and street (or P O box if mail is not delivered to street address): 1615 H Street NW | Room/suite

City or town, state or country, and ZIP + 4: Washington, DC 20062-2000

D Employer identification number: 53-0045720

E Telephone number: 202-463-5590

F Accounting method: ☐ Cash ☒ Accrual ☐ Other (specify) ▶

• **Section 501(c)(3) organizations and 4947(a)(1) nonexempt charitable trusts must attach a completed Schedule A (Form 990 or 990-EZ)**

H and I are not applicable to section 527 organizations

H(a) Is this a group return for affiliates? ☐ Yes ☒ No

H(b) If "Yes," enter number of affiliates ▶ N/A

H(c) Are all affiliates included? N/A ☐ Yes ☐ No (If "No," attach a list)

H(d) Is this a separate return filed by an organization covered by a group ruling? ☐ Yes ☒ No

I Group Exemption Number ▶ N/A

G **Website:** ▶www.uschamber.com

J **Organization type** (check only one) ▶ ☒ 501(c) (6) ◀ (insert no) ☐ 4947(a)(1) or ☐ 527

K Check here ▶ ☐ if the organization's gross receipts are normally not more than $25,000 The organization need not file a return with the IRS, but if the organization chooses to file a return, be sure to file a complete return **Some states require a complete return.**

M Check ▶ ☐ if the organization is **not** required to attach Sch B (Form 990, 990-EZ, or 990-PF)

L Gross receipts Add lines 6b, 8b, 9b, and 10b to line 12 ▶ 134837403.

Part I Revenue, Expenses, and Changes in Net Assets or Fund Balances

Revenue	1 Contributions, gifts, grants, and similar amounts received				
	a Direct public support	1a	126158363.		
	b Indirect public support	1b	2335490.		
	c Government contributions (grants)	1c	253510.		
	d **Total** (add lines 1a through 1c) (cash $ 128747363. noncash $)			1d	128747363.
	2 Program service revenue including government fees and contracts (from Part VII, line 93)			2	1399327.
	3 Membership dues and assessments			3	
	4 Interest on savings and temporary cash investments			4	174784.
	5 Dividends and interest from securities			5	
	6 a Gross rents See Statement 1	6a	865837.		
	b Less rental expenses See Statement 2	6b	194050.		
	c Net rental income or (loss) (subtract line 6b from line 6a)			6c	671787.
	7 Other investment income (describe ▶)			7	
	8 a Gross amount from sales of assets other than inventory — (A) Securities / (B) Other	8a			
	b Less cost or other basis and sales expenses	8b			
	c Gain or (loss) (attach schedule)	8c			
	d Net gain or (loss) (combine line 8c, columns (A) and (B))			8d	
	9 Special events and activities (attach schedule) If any amount is from **gaming**, check here ▶ ☐				
	a Gross revenue (not including $ of contributions reported on line 1a)	9a			
	b Less direct expenses other than fundraising expenses	9b			
	c Net income or (loss) from special events (subtract line 9b from line 9a)			9c	
	10 a Gross sales of inventory, less returns and allowances	10a			
	b Less cost of goods sold	10b			
	c Gross profit or (loss) from sales of inventory (attach schedule) (subtract line 10b from line 10a)			10c	
	11 Other revenue (from Part VII, line 103)			11	3650092.
	12 **Total revenue** (add lines 1d, 2, 3, 4, 5, 6c, 7, 8d, 9c, 10c, and 11)			12	134643353.
Expenses	13 Program services (from line 44, column (B))			13	
	14 Management and general (from line 44, column (C))			14	
	15 Fundraising (from line 44, column (D))			15	
	16 Payments to affiliates (attach schedule)			16	
	17 **Total expenses** (add lines 16 and 44, column (A))			17	126601825.
Net Assets	18 Excess or (deficit) for the year (subtract line 17 from line 12)			18	8041528.
	19 Net assets or fund balances at beginning of year (from line 73, column (A))			19	-22243534.
	20 Other changes in net assets or fund balances (attach explanation) See Statement 3			20	-5697739.
	21 Net assets or fund balances at end of year (combine lines 18, 19, and 20)			21	-19899745.

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02-03-06 LHA **For Privacy Act and Paperwork Reduction Act Notice, see the separate instructions.** Form **990** (2005)

15551110 351881 USCOC 2005.05000 Chamber of Commerce of the USCOC__1

Part II Statement of Functional Expenses All organizations must complete column (A). Columns (B), (C), and (D) are required for section 501(c)(3) and (4) organizations and section 4947(a)(1) nonexempt charitable trusts but optional for others.

Do not include amounts reported on line 6b, 8b, 9b, 10b, or 16 of Part I		(A) Total	(B) Program services	(C) Management and general	(D) Fundraising
22 Grants and allocations (attach schedule) (cash $ 0. noncash $ 0.) If this amount includes foreign grants, check here ▶ ☐	22				
23 Specific assistance to individuals (attach schedule)	23				
24 Benefits paid to or for members (attach schedule)	24				
25 Compensation of officers, directors, etc	25	4934878.			
26 Other salaries and wages	26	29397333.			
27 Pension plan contributions	27	4603413.			
28 Other employee benefits	28	4871324.			
29 Payroll taxes	29	2565781.			
30 Professional fundraising fees	30	1544892.			
31 Accounting fees	31	193467.			
32 Legal fees	32	379091.			
33 Supplies	33	439267.			
34 Telephone	34	1320782.			
35 Postage and shipping	35	1028311.			
36 Occupancy	36	3604564.			
37 Equipment rental and maintenance	37				
38 Printing and publications	38	38948652.			
39 Travel	39	7624292.			
40 Conferences, conventions, and meetings	40	2674598.			
41 Interest	41	1387517.			
42 Depreciation, depletion, etc. (attach schedule)	42	3336949.			
43 Other expenses not covered above (itemize):					
a	43a				
b	43b				
c	43c				
d	43d				
e	43e				
f	43f				
g See Statement 4	43g	17746714.			
44 **Total functional expenses.** Add lines 22 through 43 (Organizations completing columns (B)-(D), carry these totals to lines 13-15)	44	126601825.			

Joint Costs. Check ▶ ☐ if you are following SOP 98-2.

Are any joint costs from a combined educational campaign and fundraising solicitation reported in (B) Program services? ▶ ☐ Yes ☒ No

If "Yes," enter (i) the aggregate amount of these joint costs $ N/A ; (ii) the amount allocated to Program services $ N/A ; (iii) the amount allocated to Management and general $ N/A ; and (iv) the amount allocated to Fundraising $ N/A

Part III **Statement of Program Service Accomplishments** *(See the instructions)*

Form 990 is available for public inspection and, for some people, serves as the primary or sole source of information about a particular organization How the public perceives an organization in such cases may be determined by the information presented on its return. Therefore, please make sure the return is complete and accurate and fully describes, in Part III, the organization's programs and accomplishments.

	Program Service Expenses (Required for 501(c)(3) and (4) orgs, and 4947(a)(1) trusts, but optional for others)
What is the organization's primary exempt purpose? ▶ See Statement 5	
All organizations must describe their exempt purpose achievements in a clear and concise manner. State the number of clients served, publications issued, etc Discuss achievements that are not measurable (Section 501(c)(3) and (4) organizations and 4947(a)(1) nonexempt charitable trusts must also enter the amount of grants and allocations to others.)	
a Research and track issues affecting the business community and support pro-business legislation, regulations, and political activities.	
(Grants and allocations $) If this amount includes foreign grants, check here ▶ ☐	
b Enhance the competitiveness of business in the global marketplace. Lobby for business' trade agendas and manage programs that educate American companies about trade opportunites.	
(Grants and allocations $) If this amount includes foreign grants, check here ▶ ☐	
c Work closely with associations and state and local chambers of commerce to build awareness of and involvement in top policy issues and generate grassroots momentum.	
(Grants and allocations $) If this amount includes foreign grants, check here ▶ ☐	
d Recruit and retain members and coordinate member relations.	
(Grants and allocations $) If this amount includes foreign grants, check here ▶ ☐	
e Other program services (attach schedule) (Grants and allocations $) If this amount includes foreign grants, check here ▶ ☐	
f **Total of Program Service Expenses** (should equal line 44, column (B), Program services) ▶	

Part IV Balance Sheets *(See the instructions)*

Note: Where required, attached schedules and amounts within the description column should be for end-of-year amounts only			(A) Beginning of year		(B) End of year
Assets					
45 Cash - non-interest-bearing				45	
46 Savings and temporary cash investments			10848575.	46	23623192.
47 a Accounts receivable	47a	981127.			
b Less: allowance for doubtful accounts	47b		895624.	47c	981127.
48 a Pledges receivable	48a	25504507.			
b Less allowance for doubtful accounts	48b	2125000.	15922748.	48c	23379507.
49 Grants receivable			351591.	49	163944.
50 Receivables from officers, directors, trustees, and key employees				50	
51 a Other notes and loans receivable	51a				
b Less allowance for doubtful accounts	51b			51c	
52 Inventories for sale or use				52	
53 Prepaid expenses and deferred charges			1019842.	53	827027.
54 Investments - securities Stmt 6 ▶ [ ] Cost [X] FMV			126386.	54	139742.
55 a Investments - land, buildings, and equipment basis	55a				
b Less: accumulated depreciation	55b			55c	
56 Investments - other				56	
57 a Land, buildings, and equipment basis	57a	35975253.			
b Less: accumulated depreciation Stmt 7	57b	24823290.	11619262.	57c	11151963.
58 Other assets (describe ▶)				58	
59 **Total assets** (must equal line 74) Add lines 45 through 58			40784028.	59	60266502.
Liabilities					
60 Accounts payable and accrued expenses			19412882.	60	23395220.
61 Grants payable				61	
62 Deferred revenue			2362731.	62	700000.
63 Loans from officers, directors, trustees, and key employees Stmt 8			2548602.	63	
64 a Tax-exempt bond liabilities				64a	
b Mortgages and other notes payable Stmt 9			12818954.	64b	20756235.
65 Other liabilities (describe ▶ Actuarial Liabilities)			25884393.	65	35314792.
66 **Total liabilities.** Add lines 60 through 65)			63027562.	66	80166247.
Net Assets or Fund Balances					
Organizations that follow SFAS 117, check here ▶ [X] and complete lines 67 through 69 and lines 73 and 74					
67 Unrestricted			-41085534.	67	-50356853.
68 Temporarily restricted			18842000.	68	30457108.
69 Permanently restricted				69	
Organizations that do not follow SFAS 117, check here ▶ [ ] and complete lines 70 through 74					
70 Capital stock, trust principal, or current funds				70	
71 Paid-in or capital surplus, or land, building, and equipment fund				71	
72 Retained earnings, endowment, accumulated income, or other funds				72	
73 **Total net assets or fund balances** (add lines 67 through 69 **or** lines 70 through 72, column (A) **must** equal line 19, column (B) **must** equal line 21)			-22243534.	73	-19899745.
74 **Total liabilities and net assets/fund balances.** Add lines 66 and 73			40784028.	74	60266502.

Part IV-A **Reconciliation of Revenue per Audited Financial Statements With Revenue per Return** *(See the instructions)*

a	Total revenue, gains, and other support per audited financial statements			a	175606952.
b	Amounts included on line **a** but not on Part I, line 12.				
1	Net unrealized gains on investments	b1			
2	Donated services and use of facilities	b2	114891.		
3	Recoveries of prior year grants	b3			
4	Other (specify): See Statement 10	b4	48036532.		
	Add lines **b1** through **b4**			b	48151423.
c	Subtract line **b** from line **a**			c	127455529.
d	Amounts included on Part I, line 12, but not on line **a**:				
1	Investment expenses not included on Part I, line 6b	d1			
2	Other (specify): Elimination entries	d2	7187824.		
	Add lines **d1** and **d2**			d	7187824.
e	**Total revenue** (Part I, line 12) Add lines **c** and **d** ▶			e	134643353.

Part IV-B **Reconciliation of Expenses per Audited Financial Statements With Expenses per Return**

a	Total expenses and losses per audited financial statements			a	162290893.
b	Amounts included on line **a** but not on Part I, line 17:				
1	Donated services and use of facilities	b1	114891.		
2	Prior year adjustments reported on Part I, line 20	b2			
3	Losses reported on Part I, line 20	b3			
4	Other (specify): See Statement 11	b4	42762001.		
	Add lines **b1** through **b4**			b	42876892.
c	Subtract line **b** from line **a**			c	119414001.
d	Amounts included on Part I, line 17, but not on line **a**:				
1	Investment expenses not included on Part I, line 6b	d1			
2	Other (specify): Elimination entries	d2	7187824.		
	Add lines **d1** and **d2**			d	7187824.
e	**Total expenses** (Part I, line 17). Add lines **c** and **d** ▶			e	126601825.

Part V-A **Current Officers, Directors, Trustees, and Key Employees** (List each person who was an officer, director, trustee, or key employee at any time during the year even if they were not compensated) *(See the instructions.)*

(A) Name and address	(B) Title and average hours per week devoted to position	(C) Compensation (If not paid, enter -0-)	(D) Contributions to employee benefit plans & deferred compensation plans	(E) Expense account and other allowances
Thomas Donohue 1615 H ST NW Washington, DC 20062	President & CEO 40.00	2118727.	18607.	0.
Suzanne Clark 1615 H ST NW Washington, DC 20062	Exec VP & COO 40.00	905420.	18607.	0.
Robert Josten 1615 H ST NW Washington, DC 20062	Executive VP 40.00	894211.	18240.	0.
Stan Harrell 1615 H ST NW Washington, DC 20062	Sr VP CFO & CIO 40.00	390123.	20998.	0.
Stephen Bokat 1615 H ST NW Washington, DC 20062	Secretary 40.00	290408.	10664.	0.

Part V-A Current Officers, Directors, Trustees, and Key Employees *(continued)*

			Yes	No
75 a	Enter the total number of officers, directors, and trustees permitted to vote on organization business at board meetings ▶ 113			
b	Are any officers, directors, trustees, or key employees listed in Form 990, Part V-A, or highest compensated employees listed in Schedule A, Part I, or highest compensated professional and other independent contractors listed in Schedule A, Part II-A or II-B, related to each other through family or business relationships? If "Yes," attach a statement that identifies the individuals and explains the relationship(s)	75b		X
c	Do any officers, directors, trustees, or key employees listed in Form 990, Part V-A, or highest compensated employees listed in Schedule A, Part I, or highest compensated professional and other independent contractors listed in Schedule A, Part II-A or II-B, receive compensation from any other organizations, whether tax exempt or taxable, that are related to this organization through common supervision or common control? See Statement 13	75c	X	
	Note. Related organizations include section 509(a)(3) supporting organizations. If "Yes," attach a statement that identifies the individuals, explains the relationship between this organization and the other organization(s), and describes the compensation arrangements, including amounts paid to each individual by each related organization			
d	Does the organization have a written conflict of interest policy?	75d	X	

Part V-B Former Officers, Directors, Trustees, and Key Employees That Received Compensation or Other Benefits (If any former officer, director, trustee, or key employee received compensation or other benefits (described below) during the year, list that person below and enter the amount of compensation or other benefits in the appropriate column. See the instructions.)

(A) Name and address	(B) Loans and Advances	(C) Compensation	(D) Contributions to employee benefit plans & deferred compensation plans	(E) Expense account and other allowances
Brandon Sweitzer 1615 H ST NW Washington, DC 20062	0.	248873.	0.	0.

Part VI Other Information *(See the instructions.)*

			Yes	No
76	Did the organization engage in any activity not previously reported to the IRS? If "Yes," attach a detailed description of each activity	76		X
77	Were any changes made in the organizing or governing documents but not reported to the IRS? If "Yes," attach a conformed copy of the changes.	77		X
78 a	Did the organization have unrelated business gross income of $1,000 or more during the year covered by this return?	78a	X	
b	If "Yes," has it filed a tax return on **Form 990-T** for this year?	78b	X	
79	Was there a liquidation, dissolution, termination, or substantial contraction during the year? If "Yes," attach a statement	79		X
80 a	Is the organization related (other than by association with a statewide or nationwide organization) through common membership, governing bodies, trustees, officers, etc., to any other exempt or nonexempt organization?	80a	X	
b	If "Yes," enter the name of the organization ▶ See Statement 12 and check whether it is ☐ exempt or ☐ nonexempt			
81 a	Enter direct or indirect political expenditures (See line 81 instructions.) 81a 0.			
b	Did the organization file **Form 1120-POL** for this year?	81b	X	

Part VI Other Information *(continued)*

				Yes	No
82 a	Did the organization receive donated services or the use of materials, equipment, or facilities at no charge or at substantially less than fair rental value?		82a	X	
b	If "Yes," you may indicate the value of these items here. Do not include this amount as revenue in Part I or as an expense in Part II. (See instructions in Part III.)	82b 114891.			
83 a	Did the organization comply with the public inspection requirements for returns and exemption applications?		83a	X	
b	Did the organization comply with the disclosure requirements relating to quid pro quo contributions?		83b	X	
84 a	Did the organization solicit any contributions or gifts that were not tax deductible?		84a	X	
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?		84b	X	
85	*501(c)(4), (5), or (6) organizations* **a** Were substantially all dues nondeductible by members?		85a		X
b	Did the organization make only in-house lobbying expenditures of $2,000 or less?		85b		X
	If "Yes" was answered to either 85a or 85b, **do not** complete 85c through 85h below unless the organization received a waiver for proxy tax owed for the prior year.				
c	Dues, assessments, and similar amounts from members	85c 69253185.			
d	Section 162(e) lobbying and political expenditures	85d 19983367.			
e	Aggregate nondeductible amount of section 6033(e)(1)(A) dues notices	85e 24044636.			
f	Taxable amount of lobbying and political expenditures (line 85d less 85e)	85f -4061269.			
g	Does the organization elect to pay the section 6033(e) tax on the amount on line 85f?	N/A	85g		
h	If section 6033(e)(1)(A) dues notices were sent, does the organization agree to add the amount on line 85f to its reasonable estimate of dues allocable to nondeductible lobbying and political expenditures for the following tax year?	N/A	85h		
86	*501(c)(7) organizations* Enter **a** Initiation fees and capital contributions included on line 12	86a N/A			
b	Gross receipts, included on line 12, for public use of club facilities	86b N/A			
87	*501(c)(12) organizations* Enter: **a** Gross income from members or shareholders	87a N/A			
b	Gross income from other sources. (Do not net amounts due or paid to other sources against amounts due or received from them.)	87b N/A			
88	At any time during the year, did the organization own a 50% or greater interest in a taxable corporation or partnership, or an entity disregarded as separate from the organization under Regulations sections 301 7701-2 and 301.7701-3? If "Yes," complete Part IX		88	X	
89 a	*501(c)(3) organizations.* Enter: Amount of tax imposed on the organization during the year under: section 4911 ▶ N/A , section 4912 ▶ N/A , section 4955 ▶ N/A				
b	*501(c)(3) and 501(c)(4) organizations* Did the organization engage in any section 4958 excess benefit transaction during the year or did it become aware of an excess benefit transaction from a prior year? If "Yes," attach a statement explaining each transaction	N/A	89b		
c	Enter: Amount of tax imposed on the organization managers or disqualified persons during the year under sections 4912, 4955, and 4958	▶ N/A			
d	Enter: Amount of tax on line 89c, above, reimbursed by the organization	▶ N/A			
90 a	List the states with which a copy of this return is filed ▶ DC				
b	Number of employees employed in the pay period that includes March 12, 2005	90b 437			
91 a	The books are in care of ▶ Stan M Harrell Telephone no ▶ 202-463-5590 Located at ▶ 1615 H ST NW, Washington, DC ZIP + 4 ▶ 20062				
b	At any time during the calendar year, did the organization have an interest in or a signature or other authority over a financial account in a foreign country (such as a bank account, securities account, or other financial account)?		91b		X
	If "Yes," enter the name of the foreign country ▶ N/A				
	See the instructions for exceptions and filing requirements for **Form TD F 90-22.1**, Report of Foreign Bank and Financial Accounts				
c	At any time during the calendar year, did the organization maintain an office outside of the United States?		91c	X	
	If "Yes," enter the name of the foreign country ▶ Belgium				
92	*Section 4947(a)(1) nonexempt charitable trusts filing Form 990 in lieu of* **Form 1041**- Check here ▶ ☐ and enter the amount of tax-exempt interest received or accrued during the tax year ▶	92 N/A			

Part VII Analysis of Income-Producing Activities (See the instructions.)

Note: Enter gross amounts unless otherwise indicated.	Unrelated business income (A) Business code	(B) Amount	Excluded by section 512, 513, or 514 (C) Exclusion code	(D) Amount	(E) Related or exempt function income
93 Program service revenue:					
a Meetings					335151.
b Miscellaneous					67662.
c Publications					994310.
d Royalties			15	2204.	
e					
f Medicare/Medicaid payments					
g Fees and contracts from government agencies					
94 Membership dues and assessments					
95 Interest on savings and temporary cash investments			14	174784.	
96 Dividends and interest from securities					
97 Net rental income or (loss) from real estate:					
a debt-financed property					
b not debt-financed property			16	754623.	
98 Net rental income or (loss) from personal property	532420	-82836.			
99 Other investment income					
100 Gain or (loss) from sales of assets other than inventory					
101 Net income or (loss) from special events					
102 Gross profit or (loss) from sales of inventory					
103 Other revenue.					
a Affiliate Admin Charges					3076092.
b Advertising	541800	574000.			
c					
d					
e					
104 Subtotal (add columns (B), (D), and (E))		491164.		931611.	4473215.

105 **Total** (add line 104, columns (B), (D), and (E)) ▶ 5895990.

Note: *Line 105 plus line 1d, Part I, should equal the amount on line 12, Part I.*

Part VIII Relationship of Activities to the Accomplishment of Exempt Purposes (See the instructions.)

Line No. ▼	Explain how each activity for which income is reported in column (E) of Part VII contributed importantly to the accomplishment of the organization's exempt purposes (other than by providing funds for such purposes)
	See Statement 14

Part IX Information Regarding Taxable Subsidiaries and Disregarded Entities (See the instructions.)

(A) Name, address, and EIN of corporation, partnership, or disregarded entity	(B) Percentage of ownership interest	(C) Nature of activities	(D) Total income	(E) End-of-year assets
ChamberBiz - 1615 H	%	Website Small		
ST NW, Washington,	%	Business Portal		
DC 20062 -	%			
54-1960202	100% %		0.	0.

Part X Information Regarding Transfers Associated with Personal Benefit Contracts (See the instructions.)

(a) Did the organization, during the year, receive any funds, directly or indirectly, to pay premiums on a personal benefit contract? ☐ Yes ☒ No

(b) Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract? ☐ Yes ☒ No

Note: *If "Yes" to (b), file Form 8870 and Form 4720 (see instructions).*

Please Sign Here

Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge.

▶ Stan M. Harrell — Signature of officer — Date 11/15/06 ▶ Stan M Harrell, SVP, CFO & CIO — Type or print name and title

Paid Preparer's Use Only

Preparer's signature ▶ Jennifer Broderick — Date 11-13-06 — Check if self-employed ▶ ☐ — Preparer's SSN or PTIN

Firm's name (or yours if self-employed), address, and ZIP + 4 ▶ Ernst and Young, 5451 Lakeview Parkway South Drive, Indianapolis, IN 46268 — EIN ▶ 34-6565596 — Phone no ▶ 317-280-3472

523163 02-03-06

Form 990	Rental Income	Statement 1

Kind and Location of Property	Activity Number	Gross Rental Income
Meeting rooms	1	389889.
Audio visual equipment	2	111214.
Roof rental	3	364734.
Total to Form 990, Part I, line 6a		865837.

Form 990	Rental Expenses	Statement 2

Description	Activity Number	Amount	Total
Direct costs for providing AV equipment		168229.	
Admin charges to support AV department		25821.	
- SubTotal -	2		194050.
Total to Form 990, Part I, line 6b			194050.

Form 990	Other Changes in Net Assets or Fund Balances	Statement 3

Description	Amount
Minimum Pension Reserve Liability Adjustment	-5697742.
Rounding	3.
Total to Form 990, Part I, line 20	-5697739.

Form 990 Other Expenses Statement 4

Description	(A) Total	(B) Program Services	(C) Management and General	(D) Fundraising
Public education advertising	453095.			
Policy consulting	4030358.			
General consulting	3145606.			
Communication Related Expenses	220405.			
Contribution to other organizations	1151957.			
Contribution to affiliates	439322.			
Temp Salaries	320026.			
Technology services	5970526.			
Bad Debt Expense	2015419.			
Total to Fm 990, ln 43	17746714.			

Form 990 Statement of Organization's Primary Exempt Purpose Part III Statement 5

Explanation

The Chamber of Commerce serves its members and the nation's business community by analyzing national economic and social issues and by helping legislators and national leaders to shape policies and proposals to foster the development of American business.

Form 990 Non-Government Securities Statement 6

Security Description	Cost/FMV	Corporate Stocks	Corporate Bonds	Other Publicly Traded Securities	Total Non-Gov't Securities
Mutual Funds	FMV			139742.	139742.
To Form 990, line 54, Col B				139742.	139742.

Form 990 Depreciation of Assets Not Held for Investment Statement 7

Description	Cost or Other Basis	Accumulated Depreciation	Book Value
Land	1386342.	0.	1386342.
Building and improvements	25656192.	16494216.	9161976.
Computers and software	6638887.	6422109.	216778.
Furniture and Equipment	2293832.	1906965.	386867.
Total to Form 990, Part IV, ln 57	35975253.	24823290.	11151963.

Form 990 Loans Payable to Officer's, Director's, Etc. Statement 8

Lender's Name and Title	Original Loan Amount
Thomas Donohue, President & CEO	2433957.

Date of Note	Maturity Date	Terms of Repayment	Interest Rate
01/01/04	03/31/05	Balance due on the date agreed to by the lender and the organization	5.50%

Security Provided by Borrower	Purpose of Loan
n/a	Unpaid portion of supplemental retirement earned and taxed to CEO in 2004

Description of Consideration	FMV of Consideration	Balance Due
Cash loaned at Prime Rate	2433957.	0.
Total to Form 990, Part IV, line 63, Column B		

Form 990 Other Notes and Loans Payable Statement 9

Lender's Name	Terms of Repayment
Mercantile Safe Deposit and Trust Company	Payable on demand

Date of Note	Maturity Date	Original Loan Amount	Interest Rate
07/01/01		0.	6.89%

Security Provided by Borrower	Purpose of Loan
75% of Building Value and Capital Campaign Receivables	Working Capital Line of Credit at Libor plus 2.5% Dec 31, 2005 rate 6.89%

Relationship of Lender

Banker to the Chamber of Commerce of the USA

Description of Consideration	FMV of Consideration	Balance Due
n/a	0.	0.

Lender's Name	Terms of Repayment
National Chamber Foundation	Payable on demand

Date of Note	Maturity Date	Original Loan Amount	Interest Rate
11/06/03		0.	6.89%

Security Provided by Borrower	Purpose of Loan
n/a	Working Capital Line of Credit at Libor plus 2.5% Dec 31, 2005 rate 6.89%

Relationship of Lender

Affiliate of Chamber of Commerce of the USA

Description of Consideration	FMV of Consideration	Balance Due
Cash	18137127.	18137127.

Lender's Name	Terms of Repayment
Institute for Legal Reform	Payable on demand

Date of Note	Maturity Date	Original Loan Amount	Interest Rate
03/04/05		0.	6.89%

Security Provided by Borrower	Purpose of Loan
	Working Capital Line of Credit at Libor plus 2.5% Dec 31, 2005 rate 6.89%

Relationship of Lender

Affiliate of Chamber of Commerce of the USA

Description of Consideration	FMV of Consideration	Balance Due
Cash	2097037.	2097037.

Lender's Name	Terms of Repayment
Telecom Ventures	Monthly payments of $20,833

Date of Note	Maturity Date	Original Loan Amount	Interest Rate
04/01/02	03/31/08	1229096.	7.00%

Security Provided by Borrower	Purpose of Loan
n/a	Buyout of partner interest

Relationship of Lender

Former business partner

Description of Consideration	FMV of Consideration	Balance Due
Partnership interest	1229096.	522071.

Total included on Form 990, Part IV, line 64, Column B	20756235.

Form 990	Other Revenue Not Included on Form 990	Statement 10

Description	Amount
Revenue from affiliates	47842482.
Rental expenses to line 6b on 990	194050.
Total to Form 990, Part IV-A	48036532.

Form 990	Other Expenses Not Included on Form 990	Statement 11

Description	Amount
Expense from Affiliates	42567951.
Rental Expenses to line 6b on 990	194050.
Total to Form 990, Part IV-B	42762001.

Form 990	Identification of Related Organizations Part VI, Line 80b	Statement 12

Name of Organization	Exempt	NonExempt
Center for International Private Enterprise	X	
Center for Workplace Preparation	X	
Institute for Legal Reform	X	
National Chamber Foundation	X	
National Chamber Litigation Center	X	
Business Civic Leadership Center	X	
Coalition for Reform	X	
US Chamber Foundation for Legal Reform	X	
Madison County Record		X

Form 990 Part V-A Officer Compensation from Related Organizations Statement 13

Officer's Name	Compensation	Employee Benefit Plan Contribution	Expense Account
Harry W Clark	0.	0.	0.

Name of Related Organization	Employer ID Number
National Chamber Foundation	52-6073268

Relationship Between Organizations

Affiliate with common managment

Compensation Description

The National Chamber Foundation paid $90,000 to Stanwich Group LLC, 30 Elm Street, Greenwich, CT 06830 for various services provided by this individual and other support. The organization is not privy to the exact amount of the compensation paid to the individual.

Form 990 Part VIII - Relationship of Activities to Accomplishment of Exempt Purposes Statement 14

Line	Explanation of Relationship of Activities
93a	Meetings to educate members on issues affecting the business community
93b	Other activities related to exempt purposes.
93c	Publications to educate business.
103a	Administrative support charges to affiliates that support the
103a	organization's exempt purpose

CHAMBER OF COMMERCE OF THE USA
Statement 15
Form 990 Part VI Item 81b
EIN: 53-0045720

Chamber of Commerce filed an 1120 POL because the Chamber made a small estimated payment on March 15, but did not actually have any political expenses.

OFFICERS AND DIRECTORS
of the
U.S. CHAMBER OF COMMERCE
2005-2006

December 31, 2005

Chair of the Board of Directors
Maura W. Donahue
1615 H Street, N. W.
Washington, D. C. 20062-2000

President and Chief Executive Officer
Thomas J. Donohue
1615 H Street, N. W
Washington, D. C 20062-2000

Vice Chairman of the Board of Directors
Gerald L. Shaheen
1615 H Street, N. W.
Washington, D. C. 20062-2000

Chairman of the Executive Committee
John W. Bachmann(Also on Senior Council)
1615 H Street, N. W.
Washington, D. C. 20062-2000

Treasurer
Steve Van Andel
1615 H Street, N. W.
Washington, D. C. 20062-2000

Senior Council
Kelly N. Stanley
1615 H Street, N W.
Washington, D. C. 20062-2000

Steve Van Andel
1615 H Street, N. W.
Washington, D C. 20062-2000

Larry A. Liebenow
1615 H Street, N. W.
Washington, D. C. 20062-2000

Jeffrey C. Crowe
1615 H Street, N W
Washington, D. C. 20062-2000

Regional Vice Chairs

Edward B. Dinan (East)
1615 H Street, N W.
Washington, D. C 20062-2000

Thomas D. Bell, Jr. (Southeast)
1615 H Street, N. W
Washington, D C 20062-2000

Leon Trammell (South Central)
1615 H Street, N W
Washington, D. C 20062-2000

Edward Wanandi (Great Lakes)
1615 H Street, N. W
Washington, D C 20062-2000

John Ruan III (Midwest)
Chairman and Chief Executive Officer
Ruan Transportation Management Systems

Erle A. Nye (Southwest)
1615 H Street, N W
Washington, D C 20062-2000

Joan McCoy (Northwest)
1615 H Street, N W
Washington, D. C 20062-2000

C.A. Howlett (West)
1615 H Street, N. W
Washington, D C 20062-2000

Kedrick D Adkins, Jr
1615 H Street, N W
Washington, D C 20062-2000

Harry C Alford
1615 H Street, N W
Washington, D C 20062-2000

James R Allen
1615 H Street, N W
Washington, D C 20062-2000

Elizabeth Amend
1615 H Street, N W
Washington, D C 20062-2000

Steven C Anderson
1615 H Street, N W
Washington, D C 20062-2000

George Argyros
1615 H Street, N W
Washington, D C 20062-2000

Linda N Awkard
1615 H Street, N W
Washington, D C 20062-2000

John E Barnes
1615 H Street, N W
Washington, D C 20062-2000

Michael P Benard
1615 H Street, N W
Washington, D C 20062-2000

James G Berges
1615 H Street, N W
Washington, D C 20062-2000

Don L Blankenship
1615 H Street, N W
Washington, D C 20062-2000

Mark T Bobak
1615 H Street, N W
Washington, D C 20062-2000

Vernon G Buchanan
1615 H Street, N W
Washington, D C 20062-2000

John S Chen
1615 H Street, N W
Washington, D C 20062-2000

Harry W Clark
1615 H Street, N W
Washington, D C 20062-2000

Edwin M Crawford
1615 H Street, N W
Washington, D C 20062-2000

Brian D Dailey
1615 H Street, N W
Washington, D C 20062-2000

John S Dalrymple, III
1615 H Street, N W
Washington, D C 20062-2000

Thomas E Donilon
1615 H Street, N W
Washington, D C 20062-2000

Jacques E Dubois
1615 H Street, N W
Washington, D C 20062-2000

Spencer F Eccles
1615 H Street, N W
Washington, D C 20062-2000

Dwight H Evans
1615 H Street, N W
Washington, D C 20062-2000

Trevor Fetter
1615 H Street, N W
Washington, D C 20062-2000

Mark D French
1615 H Street, N W
Washington, D C 20062-2000

Ted R French
1615 H Street, N W
Washington, D C 20062-2000

Craig L Fuller
1615 H Street, N W
Washington, D C 20062-2000

Michael D Garrett
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Washington, D C 20062-2000

Peter T Grauer
1615 H Street, N W
Washington, D C 20062-2000

Steven J Green
1615 H Street, N W
Washington, D C 20062-2000

James M Guyette
1615 H Street, N W
Washington, D C 20062-2000

Joseph M Ha
1615 H Street, N W
Washington, D C 20062-2000

William A Haseltine
1615 H Street, N W
Washington, D C 20062-2000

Todd W Herrick
1615 H Street, N W
Washington, D C 20062-2000

Jeffrey D Holley
1615 H Street, N W
Washington, D C 20062-2000

Scott L Holman, Sr
1615 H Street, N W
Washington, D C 20062-2000

John L Hopkins
1615 H Street, N W
Washington, D C 20062-2000

Orrin H Ingram
1615 H Street, N W
Washington, D C 20062-2000

Leerie T Jenkins, Jr
1615 H Street, N W
Washington, D C 20062-2000

Jan L Jones
1615 H Street, N W
Washington, D C 20062-2000

Fred Kaiser
1615 H Street, N W
Washington, D C 20062-2000

D E Kepler
1615 H Street, N W
Washington, D C 20062-2000

Jeffrey B Kindler
1615 H Street, N W
Washington, D C 20062-2000

Dan Kirby
1615 H Street, N W
Washington, D C 20062-2000

Paul J Klaassen
1615 H Street, N W
Washington, D C 20062-2000

Thomas C Leppert
1615 H Street, N W
Washington, D C 20062-2000

Alan B Levin
1615 H Street, N W
Washington, D C 20062-2000

William G Little
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Washington, D C 20062-2000

Wes W Lucas
1615 H Street, N W
Washington, D C 20062-2000

Gary M Mabrey, III
1615 H Street, N W
Washington, D C 20062-2000

Michael C Mac Donald
1615 H Street, N W
Washington, D C 20062-2000

Robert D MacDonald
1615 H Street, N W
Washington, D C 20062-2000

John M McCullouch
1615 H Street, N W
Washington, D C 20062-2000

Hugh T McDonald
1615 H Street, N W
Washington, D C 20062-2000

Robert B McGehee
1615 H Street, N W
Washington, D C 20062-2000

Robert S Milligan
1615 H Street, N W
Washington, D C 20062-2000

David F Moxam
1615 H Street, N W
Washington, D C 20062-2000

Ernest J Mrozek
1615 H Street, N W
Washington, D C 20062-2000

Dennis M Nally
1615 H Street, N W
Washington, D C 20062-2000

Daniel P Neary
1615 H Street, N W
Washington, D C 20062-2000

George Nolen
1615 H Street, N W
Washington, D C 20062-2000

Robert J O'Connell
1615 H Street, N W
Washington, D C 20062-2000

Brian O'Hara
1615 H Street, N W
Washington, D C 20062-2000

Hideaki Otaka
1615 H Street, N W
Washington, D C 20062-2000

Manuel Perez de la Mesa
1615 H Street, N W
Washington, D C 20062-2000

Raymond E Pinard
1615 H Street, N W
Washington, D C 20062-2000

L I Prillaman
1615 H Street, N W
Washington, D C 20062-2000

James H Quigley
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David W Raisbeck
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Robert P Randall
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Washington, D C 20062-2000

Larree Renda
1615 H Street, N W
Washington, D C 20062-2000

Jeffrey A Rich
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Washington, D C 20062-2000

James E Rogers
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Washington, D C 20062-2000

Raul R Romero
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Washington, D C 20062-2000

Paula Rosput Reynolds
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James E Rutrough
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Tracy G Schmidt
1615 H Street, N W
Washington, D C 20062-2000

Donald J Shepard
1615 H Street, N W
Washington, D C 20062-2000

Rajendra Singh
1615 H Street, N W
Washington, D C 20062-2000

Samuel K Skinner
1615 H Street, N W
Washington, D C 20062-2000

Joshua I Smith
1615 H Street, N W
Washington, D C 20062-2000

Paul S Speranza, Jr
1615 H Street, N W
Washington, D C 20062-2000

David Steinberg
1615 H Street, N W
Washington, D C 20062-2000

Jeffry E Sterba
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Donald J Sterhan
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Sy Sternberg
1615 H Street, N W
Washington, D C 20062-2000

Harland Stonecipher
1615 H Street, N W
Washington, D C 20062-2000

John A Swainson
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Gregory T Swienton
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Alan J Thayer, Jr
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Larry D Thompson
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Frank L VanderSloot
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Washington, D C 20062-2000

Ronald E Weinberg
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Washington, D C 20062-2000

Houston L Williams
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Gary Winnick
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James M Wordsworth
1615 H Street, N W
Washington, D C 20062-2000

Dennis R Wraase
1615 H Street, N W
Washington, D C 20062-2000

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- If you are filing for an **Additional (not automatic) 3-Month Extension, complete only Part II** and check this box ▶ ☑

Note. Only complete Part II if you have already been granted an automatic 3-month extension on a previously filed Form 8868

- If you are filing for an **Automatic 3-Month Extension, complete only Part I** (on page 1)

Part II **Additional (not automatic) 3-Month Extension of Time—Must File Original and One Copy.**

Type or print	Name of Exempt Organization: Chamber of Commerce of the USA	Employer identification number: 53 : 0045720
File by the extended due date for filing the return. See instructions	Number, street, and room or suite no If a P O box, see instructions: 1615 H Street NW	For IRS use only
	City, town or post office, state, and ZIP code For a foreign address, see instructions: Washington, DC 20062	

Check type of return to be filed (File a separate application for each return):

☑ Form 990 ☐ Form 990-T (sec. 401(a) or 408(a) trust) ☐ Form 5227
☐ Form 990-BL ☐ Form 990-T (trust other than above) ☐ Form 6069
☐ Form 990-EZ ☐ Form 1041-A ☐ Form 8870
☐ Form 990-PF ☐ Form 4720

STOP: Do not complete Part II if you were not already granted an automatic 3-month extension on a previously filed Form 8868

- The books are in the care of ▶ Stan Harrell
  Telephone No ▶ (202) 463-5590 FAX No ▶ (202) 463-5311
- If the organization does not have an office or place of business in the United States, check this box ▶ ☐
- If this is for a **Group Return**, enter the organization's four digit Group Exemption Number (GEN) ______ If this is for the **whole** group, check this box ▶ ☐. If it is for **part** of the group, check this box ▶ ☐ and attach a list with the names and EINs of all members the extension is for.

4 I request an additional 3-month extension of time until November 15, 20 06.

5 For calendar year 2005, or other tax year beginning ______, 20___, and ending ______, 20___

6 If this tax year is for less than 12 months, check reason: ☐ Initial return ☐ Final return ☐ Change in accounting period

7 State in detail why you need the extension We need additional time to gather the required information to file a complete and accurate return.

8a If this application is for Form 990-BL, 990-PF, 990-T, 4720, or 6069, enter the tentative tax, less any nonrefundable credits. See instructions $______

b If this application is for Form 990-PF, 990-T, 4720, or 6069, enter any refundable credits and estimated tax payments made. Include any prior year overpayment allowed as a credit and any amount paid previously with Form 8868 $______

c **Balance Due.** Subtract line 8b from line 8a. Include your payment with this form, or, if required, deposit with FTD coupon or, if required, by using EFTPS (Electronic Federal Tax Payment System). See instructions. $______

Signature and Verification

Under penalties of perjury, I declare that I have examined this form, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete, and that I am authorized to prepare this form

Signature ▶ Stan M Harrell Title ▶ SVP, CFO & CIO Date ▶ 8/16/06

Notice to Applicant—To Be Completed by the IRS

☑ We have approved this application. Please attach this form to the organization's return.

☐ We have not approved this application. However, we have granted a 10-day grace period from the later of the date shown below or the due date of the organization's return (including any prior extensions) This grace period is considered to be a valid extension of time for elections otherwise required to be made on a timely return. Please attach this form to the organization's return.

☐ We have not approved this application After considering the reasons stated in item 7, we cannot grant your request for an extension of time to file, We are not granting a 10-day grace period

☐ We cannot consider this application because it was filed after the extended due date of the return for which an extension was requested

☐ Other ______

RECEIVED AUG 2 1 2006 OGDEN, UT

______ By ______
Director Date

Alternate Mailing Address — Enter the address if you want the copy of this application for an additional 3-month extension returned to an address different than the one entered above.

Type or print	Name
	Number and street (include suite, room, or apt. no) or a P.O. box number
	City or town, province or state, and country (including postal or ZIP code)

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